

Performance Report

Papatoetoe Central Main Street Society Incorporated
For the year ended 30 June 2025

Contents

- 3 Society Information
- 6 Approval of Performance Report
- 7 Statement of Service Performance
- 9 Statement of Financial Performance
- 10 Statement of Financial Position
- 11 Statement of Cash Flows
- 12 Statement of Accounting Policies
- 14 Notes to the Performance Report
- 19 Independent Auditor's Report

Society Information

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

'Who are we?', 'Why do we exist?'

Legal Name

Papatoetoe Central Main Street Society Incorporated ("PCMSS")

Legal Basis

An Incorporated Society registered under the Incorporated Society Act 1908.

Registration Number

600916

Purpose or Mission

Our objective is to assist and guide the development and advancement of the commercial interests of people and businesses in Papatoetoe Central Main Street Society Incorporated ("PCMSS") through a co-ordinated, structured, and measurable communications, marketing, and economic development programme.

PCMSS promotes the welfare of the business community and provides a wide range of services for members including promotion of Papatoetoe Town as a business hub that encourages an environment attractive to new business, employment growth and the public in Papatoetoe Town Centre. PCMSS also provides a forum for networking and collaboration of members and sharing of information.

PCMSS advocates the Government, local authorities and /or persons, corporations, or associations for the improvement of the amenities, streetscapes, utilities, transport, services, or other infrastructure, and for lighting, surfacing, security, and cleaning to the benefit of the Papatoetoe Business Districts.

PCMSS engages with the Otara Papatoetoe Local Board, Auckland Council, and other Business Improvement District ("BID")'s to provide feedback to the Auckland Councils Annual and Long-Term Planning Process informing them of local issues and feedback from the businesses in the Town Centre. We also carry out projects such as Town Centre tidy-ups, graffiti reporting, and seasonal promotional competitions collaboratively with Auckland Council and the local community. There is a large amount of advocacy regarding bylaw changes with our Local Board, advocating in the best interests of the Town Centre.

PCMSS is proud to represent the Retailers and Landlords in the Papatoetoe Business Improvement District for Advocacy, Events, Promotions, Town Centre Clean-Ups, Networking Opportunities, CCTV and Safety, Auckland Council/Local Board Relations, Town Centre Ambassador Teams and much more.



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Society's governance arrangements

Papatoetoe Central Main Street Society Incorporated is an Incorporated Society that operates with one part time staff and a Town Centre Manager who does run and manage the day-to-day operations. They report to an elected executive board of office bearers and supporting committee members.

Executive Board

Albert Lim (Chairperson)
Jessica Lim (Secretary)
Carson Ma (Committee Member)
Jagdeep Singh (Committee Member)
Kantilal Vallabh (Committee Member)
Sam Nang Im (Committee Member)
Shu Deng Ye (Committee Member)
Stephen Graham (Committee Member)
Tony Li [Treasurer]
Van Tac Tran (Committee Member)
Hassan Mohammed (Committee Member)

The Executive Board meets 5 times a year.

Manager

Rana Judge

Society structure

PCMSS is a stand-alone Incorporated Society.

Other entities controlled by the Society

There are no other entities controlled by the Society.

Main Sources of Cash and Resources

PCMSS is part of the Auckland Council BID Partnership Programme. A BID Programme is a local economic development initiative run by a business association and partnership with the council. To fund a BID programme, Auckland Council collects a targeted rate from all commercially rated properties located within an approved BID. Targeted rates are based on the business's property capital value and a fixed charge per property.

The agreed rates are returned from Auckland Council to the business association as a grant on a quarterly basis. This provides a regular income to fund member activities as strategically planned.

Main Methods Used to Raise Funds

No fundraising activities are entered into.

Reliance on Volunteers and Donated Goods or Services

PCMSS relies to a great extent on volunteers for the planning of community events. Committee members volunteer time to ensure the governance and management of the organisation is met.



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Additional Information

Bank

Bank of New Zealand

Heartland Bank Limited

Physical Address

35 St George Street, Papatoetoe, Auckland, New Zealand, 2025

Postal Address

PO BOX 200077, Papatoetoe Central, Auckland, New Zealand, 2156



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Approval of Performance Report

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

The Executive Board are pleased to present the approved Performance Report including the historical financial statements of Papatoetoe Central Main Street Society Incorporated for year ended 30 June 2025.

APPROVED



Albert Lim

Chairperson

Date 11/11/2025



Tony Li

Treasurer

Date 11/11/2025

Statement of Service Performance

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

'What did we do?', 'When did we do it?'

Description of Medium to Long Term Objectives

The purpose of Papatoetoe Central Main Street Society Incorporated ("PCMSS") is the promotion and development of Papatoetoe business and shopping areas, being the Papatoetoe Town Centre.

PCMSS is an Auckland Business Improvement District ("BID"). The purpose and goals of PCMSS are thus aligned with the objective of the Auckland Council's BID Programme for economic development & improvement of the Council defined area.

There are several groups associated with the BID that have aligned their goals for the betterment of the area. Thus, PCMSS also needs to ensure that effective partnerships are formed in driving results that are aligned to the purpose of promoting and development of the Town Centre.

Our partnership includes alliance with Otara Papatoetoe Local Board, Otara Business Association, RSA, Work & Income, Papatoetoe Library, NZ Police, Auckland Transport, and the Family of Auckland Council Controlled Organisation.

PCMSS's role is pivotal in providing a safe and engaged Local Hub which provides an environment for Community Members to grow and prosper with business and employment opportunities, access to social services and many more vital avenues. The inputs from the stakeholders help us to achieve our business objectives.

The objective of PCMSS is to make the Town Centre a vibrant, safe, and attractive place where people want to work, live, visit, enjoy and invest in. PCMSS wants people to come and visit the Town Centre, buy local in the Town Centre, and continue to visit. To achieve this objective, PCMSS has a Town Centre Management team that is responsible for the day-to-day operation of the Town Centre. PCMSS believes that this can be achieved by improving perception of the safety of the Papatoetoe Town Centre and ultimately increasing the attractiveness of Papatoetoe through a better-quality retail and service offering. This will increase the footfall, promote greater economic development, and improve the image of the Town Centre. For businesses, this improves profitability and for investors, this means greater returns and investments, and creates attractions for future investment.

Description of Significant Activities

The expression of the activities has been delivered through the following outputs:

Revitalising the Heart of Papatoetoe: A Vision of Progress

PCMSS is taking dynamic strides to uplift the charm and ambiance of the Town Centre by ingeniously adorning select trees along Main Street with enchanting string lights. This visionary initiative aims to captivate the attention of visitors and breathe new life into the heart of the town.

Empowering Businesses Through Digital Transformation

With an unwavering commitment to progress, the PCMSS is championing the digital transformation of local businesses. This strategic shift towards digitisation is designed not only to enhance operational efficiency but also to empower businesses with cutting-edge technology. By leveraging these advancements, businesses can forge stronger connections with both consumers and staff, thereby delivering unparalleled customer experiences.



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Monthly Updates and Collaborative Solutions

PCMSS's dedication to the well-being of the Town Centre is unwavering. Through insightful monthly newsletters, businesses are kept abreast of ongoing initiatives aimed at surmounting challenges and refining the Town Centre's functionality. These updates spotlight PCMSS's dynamic approach to problem-solving and its commitment to fostering a thriving environment for all.

Leveraging Social Media for Growth

Harnessing the power of social media, we're intensifying our engagement with stakeholders across platforms like Facebook and Instagram. Through timely updates, we're equipping retailers with knowledge about government policies, such as the small business cashflow scheme and resurgence support payment, ensuring they seize the benefits they rightfully deserve.

Empowering Retailers in the Digital Realm

We're propelling retailers towards a brighter digital future. Acknowledging the diversity in digital presence, we're assisting retailers without an online footprint in establishing their own presence on platforms like Facebook and Instagram. This digital evolution empowers retailers to interact with customers, showcase products, and unveil exclusive monthly offers, ultimately fostering higher sales through enhanced customer engagement.

Fostering Growth: Cultivating a Thriving Local Economy

Papatoetoe Town Centre is embracing growth with open arms, establishing itself as a beacon of investment potential. The surge in local patronage reflects the vitality of community support, reaffirming the Town Centre's pivotal role. The surge in foot traffic and a substantial increase in visitors are testaments to the community's ardent response to our call to "Shop Local, Spend Local, and Support Local," with a remarkable 80% of customers hailing from the local community.

Galvanising Community Through Vibrant Events

Teaming up with the Otara Papatoetoe Local Board, the PCMSS orchestrates a tapestry of captivating community events throughout the year. This partnership cultivates collaboration, knitting together the local community and Town Centre activities for mutual enrichment. These events, orchestrated to amplify the Town Centre's allure, not only drive foot traffic but also serve as an ambassador to outsiders, portraying Papatoetoe as a welcoming, convivial, and secure destination.

Safe & Secure Town Centre

The PCMSS is steadfast in its commitment to ensuring a secure environment for community growth, business expansion, and social flourishing. Our vigilant surveillance regime, active six days a week, bolsters a palpable sense of security for all visitors. We offer vital data to authorities upon request, underscoring our commitment to a safe space. Monthly safety meetings unite diverse stakeholders, including NZ Police, Indian and Māori wardens, and community leaders, reflecting our comprehensive approach to safety.

Monitoring and Collaboration

Our vigilance extends through dedicated personnel monitoring CCTV and partnering with Indian and Māori wardens for added vigilance. Together, we're weaving a tapestry of security, fostering an environment where every individual feels protected and valued in Papatoetoe's heart.



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Statement of Financial Performance

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

'How was it funded?' and 'What did it cost?'

	NOTES	2025	2024
Revenue			
Government service delivery grants/contracts	1	146,183	141,290
Interest, dividends and other investment revenue	1	6,147	8,126
Total Revenue		152,329	149,416
Expenses			
Employee remuneration and other related expenses	2	78,119	71,709
Other expenses related to service delivery	2	96,526	101,405
Grants and donations made	2	2,508	-
Other expenses	2	925	1,523
Total Expenses		178,078	174,636
Surplus/(Deficit) for the Year		(25,749)	(25,221)



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Statement of Financial Position

Papatoetoe Central Main Street Society Incorporated As at 30 June 2025

'What the entity owns?' and 'What the entity owes?'

	NOTES	30 JUN 2025	30 JUN 2024
Assets			
Current Assets			
Bank accounts and cash	3	68,644	25,995
Debtors and prepayments	3	-	3,402
Other Current Assets	3	85,541	120,905
Total Current Assets		154,186	150,301
Non-Current Assets			
Property, Plant and Equipment	5	1,652	2,577
Total Non-Current Assets		1,652	2,577
Total Assets		155,838	152,878
Liabilities			
Current Liabilities			
Creditors and accrued expenses	4	10,445	6,230
Employee costs payable	4	4,236	7,576
Other current liabilities	4	27,665	252
Total Current Liabilities		42,346	14,058
Total Liabilities		42,346	14,058
Total Assets less Total Liabilities (Net Assets)		113,492	138,820
Accumulated Funds			
Accumulated surpluses or (deficits)	6	113,492	138,820
Total Accumulated Funds		113,492	138,820



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Statement of Cash Flows

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

'How the entity has received and used cash'

	2025	2024
Cash Flows from Operating Activities		
Operating Receipts		
Government service delivery grants/contracts	173,596	125,692
Interest, dividends and other investment receipts	7,766	5,486
Total Operating Receipts	181,361	131,178
Less Operating Payments		
Employee remuneration and other related payments	(80,689)	(71,448)
GST Refund/(Payable)	2,751	2,977
Other payments related to service delivery	(92,432)	(103,956)
Donations or grants paid	(2,508)	-
Total payments	(172,877)	(172,427)
Net Cash Flows from Operating Activities	8,484	(41,249)
Cash Flows from Other Activities		
Cash was received from		
Disposal of investments	34,166	-
Total Cash was received from	34,166	-
Cash was applied to:		
Payments to purchase investments	-	(115,942)
Total Cash applied	-	(115,942)
Net cash flows from other activities	34,166	(115,942)
Net Increase/(Decrease) in Cash	42,650	(157,191)
Bank Accounts and Cash		
Opening cash	25,995	183,186
Closing cash	68,644	25,995
Net change in cash for period	42,650	(157,191)



This statement should be read in conjunction with the Notes to the Performance Report, and the accompanying Independent Auditor's Report.

Statement of Accounting Policies

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

'How did we do our accounting?'

Basis of Preparation

This Performance Report is prepared in accordance with the External Reporting Board's (XRB) Tier 3 (NFP) Standard. The entity is eligible to apply these requirements as it does not have public accountability and has total annual expenses of less than \$5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. This Performance Report is prepared under the assumption that the Society will continue to operate for the foreseeable future.

Goods and Services Tax (GST)

The Society is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Income Tax

Papatoetoe Central Main Street Society Incorporated is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Changes in Accounting Policies

This is the first year that the Incorporated Society is using the Tier 3 (NFP) standard. As a result, comparative figures have been reclassified and presented in line with the new standard.

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable for the sale of goods and services, excluding goods and services tax rebates and discounts, to the extent it is probable that the economic benefits will flow to the Society and revenue can be reliably measured.

Interest received is recognised as interest accrues, gross of refundable tax credits received.

Government grants requiring specified future conditions to be met are recognised as a liability on receipt. The grants are recognised as income over the period that the specified conditions are complete and the associated costs are recognised.



Property, Plant & Equipment

Property, plant and equipment are stated at historical cost less any accumulated depreciation and impairment losses. Historical cost includes expenditure directly attributable to the acquisition of assets, and includes the cost of replacements that are eligible for capitalisation when these are incurred.

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

Operating Lease

Operating lease payments, where the lessors effectively retain substantially all the risk and benefits of ownership of the leased items, are recognised as an expense in Statement of Financial Performance on a straight line basis over the lease term.

Employee Entitlements

Employee entitlements are measured at undiscounted nominal values based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, plus Holiday Pay accrued at balance date.

Depreciation

Depreciation is provided on a diminishing value basis at rates that will write off the cost of the assets over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

Furniture and fittings 6 years (16%)
Computer Equipment 2 years (50%)
Plant & Equipment 2 - 4 years (25 - 40%)



Notes to the Performance Report

Papatoetoe Central Main Street Society Incorporated For the year ended 30 June 2025

	2025	2024
1. Analysis of Revenue		
Government service delivery grants/contracts		
Auckland Council		
Crime Prevention	-	8,350
Matariki	-	7,500
Santa's Parade	45,239	25,000
Targeted Rates	100,944	100,440
Total Government service delivery grants/contracts	146,183	141,290
Interest, dividends and other investment revenue		
Interest Received	6,147	8,126
Total Interest, dividends and other investment revenue	6,147	8,126
	2025	2024
2. Analysis of Expenses		
Volunteer and employee related costs		
ACC Levies	-	21
Salaries	72,376	66,392
Travelling Expenses	5,744	5,296
Total Volunteer and employee related costs	78,119	71,709
Costs related to providing goods or services		
Admin & Office Expenses		
Accountancy Fees	1,313	1,540
Administration Fees	-	250
AGM Expenses	2,455	-
Audit Fee	2,967	2,747
Bank Fees & Charges	40	20
Computer Expenses	130	-
Consultancy Fees	3,157	450
General Expenses	2,164	829
Insurance	607	666
Management Fees	500	-
Meeting Expenses	4,891	2,170
Permits, Licences & Fees	265	-
Postage & Stationery	566	365
Rent	243	1,243
Repairs & Maintenance	742	4,288
Subscriptions & Licenses	1,907	2,703
Telephone & Tolls	3,177	2,050
Total Admin & Office Expenses	25,124	19,322



2025 2024

Events

Chinese New Year	2,747	5,843
Diwali	-	194
Easter	723	240
Matariki	-	10,563
Papatoetoe Food Festival	-	875
Santa's Parade	54,535	34,726
Total Events	58,006	52,441

Lease

Lease Rentals	1,127	-
CCTV Monitoring Expenses	6,000	15,000
Total Lease	7,127	15,000

Promotional

Christmas	-	625
Market View Tool	-	5,250
Marketing	4,883	7,627
Signages & Advertising	361	840
Website/Hosting	1,024	300
Total Promotional	6,268	14,642

Total Costs related to providing goods or services

96,526 101,405

Grants and donations made

Donations & Koha paid	2,508	-
Total Grants and donations made	2,508	-

Other expenses

Depreciation	925	1,523
Total Other expenses	925	1,523

2025 2024

3. Analysis of Assets**Bank accounts and cash**

Bank of New Zealand	57,517	22,864
Heartland Bank Limited	11,128	3,131
Total Bank accounts and cash	68,644	25,995



2025 2024

Debtors and prepayments

Goods and Services Tax refundable	-	553
Prepayments	-	2,848
Total Debtors and prepayments	-	3,402

Other current assets

Term Deposit A/c #022	30,892	45,942
Accrued Interest	458	446
Resident Withholding Tax Paid / (Refund)	3,307	4,516
Term Deposits	50,884	70,000
Total Other current assets	85,541	120,905

2025 2024

4. Analysis of Liabilities**Creditors and accrued expenses**

Accruals	9,002	6,230
GST Payable	1,443	-
Total Creditors and accrued expenses	10,445	6,230

Employee costs payable

Holiday Pay Provision	4,236	6,167
Wages Payable - Payroll	-	1,409
Total Employee costs payable	4,236	7,576

Other current Liabilities

Income Received in Advance	27,665	252
Total Other current Liabilities	27,665	252

2025 2024

5. Property, Plant and Equipment**Computer Equipment**

Opening Balance	355	711
Add Purchases	-	-
Less Depreciation and Impairment for the period	(178)	(355)
Closing Balance	178	355



2025

2024

Furniture and Fittings

Opening Balance	27	31
Add Purchases	-	-
Less Depreciation and Impairment	(4)	(4)
Closing Balance	23	27

Plant and Equipment

Opening Balance	2,195	3,357
Add Purchases	-	-
Less Depreciation and Impairment	(743)	(1,162)
Closing Balance	1,452	2,195
Total Property, Plant and Equipment	1,652	2,577

2025

2024

6. Accumulated Funds**Accumulated Funds**

Opening Balance	138,820	162,327
Accumulated surpluses or (deficits)	(25,749)	(25,221)
Prior Period Adjustment	421	1,714
Closing Balance	113,492	138,820

7. Commitments

There are no commitments as at 30 June 2025. (Last year - nil).

8. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 30 June 2025. (Last year - nil).

9. Goods and Service Provided in Kind

In order to add value to the budget and delivery of outcomes to our business members, we constantly seek to enhance/increase or maximize the budget in the following ways.

Sourcing income from:

- Special grants;
- Sponsorship; and
- Member contributions to marketing initiatives.

We also try and gain free publicity wherever possible to enhance positive media exposure for Papatoetoe. This is calculated based on equivalent advertising value. We calculate the 'Earned Media Value' for social media based on industry standards for engagement.

Wherever possible we negotiate media discounts and additional free coverage. Our members host monthly network events, providing venue, refreshments and snacks, as well as prizes. In addition, prizes and donations are sourced for promotions and other marketing initiatives.

The value of these goods and services have not been valued within the Performance Report as there is no reliable means of quantifying a value on these goods and services.



10. Related Party Transactions

There were no transactions involving related parties during the financial year. (Last year: \$Nil).

11. Events After the Balance Date

There were no events that have occurred after the balance date that would have a material impact on the Performance Report. (Last year - nil).

12. Ability to Continue Operating

The Society has adequate resources to continue operations for the foreseeable future. For this reason, the Executive Board continues to adopt the going concern assumption in preparing the Performance Report for the year ended 30 June 2025. This conclusion was reached after making enquiries and having regard to circumstances which are likely to affect the Society during the period of one year from the date the Executive Board approves the Performance Report, and to circumstances which will occur after that date which could affect the validity of the going concern assumption.



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF PAPATOETOE CENTRAL MAIN STREET SOCIETY INCORPORATED

We have audited the performance report of Papatoetoe Central Main Street Society Incorporated (the Society) on pages 3 to 5 and 7 to 18 which comprises the statement of financial position as at 30 June 2025, society information, the statement of service performance, the statement of financial performance and statement of cash flows for the year ended 30 June 2025, and the notes to the performance report, including the summary of accounting policies.

OPINION

In our opinion, the accompanying Performance Report presents fairly, in all material respects:

- the service performance for the year ended 30 June 2025, in that the service performance information is appropriate and meaningful and prepared in accordance with the Society's measurement bases or evaluation methods;
- the financial position of Papatoetoe Central Main Street Society Incorporated as at 30 June 2025, and its financial performance, and cash flows for the year then ended, in accordance with the Tier 3 (NFP) Standard issued by the New Zealand Accounting Standards Board of the External Reporting Board (XRB).

BASIS FOR OPINION

We have conducted the audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and New Zealand Auditing Standard 1 (Revised) 'The Audit of Service Performance Information' (NZ AS1 (Revised)). Our responsibilities under those standards are further described in the *Auditor's Responsibilities* section of our report.

We are independent of the Papatoetoe Central Main Street Society Incorporated in accordance with Professional and Ethical Standard 1 (Revised) *Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as the auditor of the Society we have no relationship with, or interests in Papatoetoe Central Main Street Society Incorporated.

THE RESPONSIBILITY OF THE EXECUTIVE BOARD FOR THE PERFORMANCE REPORT

The Executive Board members are responsible on behalf of the Society for:

- the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the Tier 3 (NFP) Standard;
- The preparation and fair presentation of the performance report which comprises:
 - the society information;
 - the statement of service performance; and

BVO Audit

Level 2, 18 Broadway, Newmarket, Auckland 1023
PO Box 9579, Newmarket, Auckland 1149, New Zealand
Telephone: +64-9-520 4089, Email: accounts@bvo.co.nz
www.bvoaudit.co.nz  [@bvo-audit](https://www.linkedin.com/company/bvo-audit)

- the statement of financial position of Papatoetoe Central Main Street Society Incorporated as at 30 June 2025, and statement of financial performance, statement of cash flows for the year ended 30 June 2025, and the notes to the performance report, including a summary of accounting policies, in accordance with the Tier 3 (NFP) Standard, and

(c) for such internal control as the Executive Board determines is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

In preparing the performance report, the Executive Board is responsible for assessing Papatoetoe Central Main Street Society Incorporated 's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Governance either intends to liquidate Papatoetoe Central Main Street Society Incorporated or to cease operations, or has no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITY

Our objectives are to obtain reasonable assurance about whether the special purpose the performance report as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a considered material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of these special purpose financial statements.

A further description of the auditor's responsibilities for the audit of the special purpose the performance report is located at the XRB's website at:

<https://www.xrb.govt.nz/standards/assurance-standards/auditors-responsibilities/>

RESTRICTION ON RESPONSIBILITY

This report is made solely to the Executive Board as a body representing the members of Society. Our audit work has been undertaken so that we might state to the Executive Board those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Society and the Executive Board as a body, for our audit work, for this report, or for the opinions we have formed.



BLACKMORE VIRTUE & OWENS
AUCKLAND
12 NOVEMBER 2025